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How to Use This PDF

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Navigation buttons

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	Click the right arrow to go forward one page.
	Click the return arrow to go back to the previous page.



Category tabs

Click a title to go to the top page of the category.

Click the tab to see the table of contents.



Link buttons

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Information about our approach to the Kirei Lifestyle Plan is reported on the following webpage:
 Kao Sustainability Data Book 2021
www.kao.com/global/en/sustainability/pdf/

[Report content]

Results and issues regarding the Kao Sustainability Statement	Advanced digital technology strategy
Corporate governance	Intellectual property
Risk and crisis management	Tax strategies
Responsible care activities	Biodiversity
Product quality management	Communication with consumers
Information security	Corporate citizenship activities
	Process safety and disaster prevention