## Consolidated Financial Results for the Three Months Ended March 31, 2023 [IFRS]

May 10, 2023
Company name: Kao Corporation
Tokyo Stock Exchange in Japan
Stock code: 4452 (URL: www.kao.com/global/en/investor-relations/library/results/)
Representative: Yoshihiro Hasebe, President and CEO
Contact person: Mitsuhiro Watanabe, Vice President, Investor Relations E-mail: ir@kao.co.jp
Scheduled starting date of the dividend payments: -
Supplementary documents of the financial results: Yes
Financial results information meeting: Yes (for institutional investors and analysts)
(Millions of yen, except per share amounts)
(Amounts less than one million yen are rounded)

1. Consolidated financial results for the three months ended March 31, 2023 (from January 1, 2023 to March 31, 2023)
(1) Consolidated operating results

|  | (Percentages indicate year-on-year changes) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended March 31, 2023 | \% | Three months ended March 31, 2022 | \% |
| Net sales | 347,794 | 0.3 | 346,795 | 8.2 |
| Operating income | 7,287 | (68.3) | 22,952 | (25.8) |
| Income before income taxes | 8,439 | (67.1) | 25,654 | (24.3) |
| Net income | 5,371 | (71.4) | 18,770 | (28.4) |
| Net income attributable to owners of the parent | 4,817 | (73.6) | 18,244 | (29.1) |
| Comprehensive income | 14,917 | (69.0) | 48,106 | (4.7) |
| Basic earnings per share (Yen) | 10.36 |  | 38.50 |  |
| Diluted earnings per share (Yen) | 10.36 |  | 38.50 |  |

(2) Consolidated financial position

|  | March 31, 2023 | December 31, 2022 |
| :---: | :---: | :---: |
| Total assets | 1,665,357 | 1,726,350 |
| Total equity | 977,591 | 995,384 |
| Equity attributable to owners of the parent | 951,516 | 972,061 |
| Ratio of equity attributable to owners of the parent to total assets | 57.1\% | 56.3\% |
| Equity attributable to owners of the parent per share (Yen) | 2,046.99 | 2,091.20 |

2. Dividends

|  | Year ending | Year ending | Year ended |
| :---: | :---: | :---: | :---: |
|  | December 31, 2023 | December 31, 2023 | December 31, 2022 |
|  | (Forecast) |  |  |
| Annual cash dividends per share (Yen) |  |  |  |
| 1st quarter end |  | - | - |
| 2nd quarter end | 75.00 |  | 74.00 |
| 3rd quarter end | - |  | - |
| Fiscal year end | 75.00 |  | 74.00 |
| Total | 150.00 |  | 148.00 |

[^0]3. Forecast of consolidated operating results for the year ending December 31, 2023
(from January 1, 2023 to December 31, 2023)

|  | (Percentages indicate year-on-year <br> Year ending <br> December 31, 2023 | ges) \% |
| :---: | :---: | :---: |
| Net sales | 1,580,000 | 1.9 |
| Operating income | 120,000 | 9.0 |
| Income before income taxes | 121,000 | 4.4 |
| Net income attributable to owners of the parent | 88,000 | 2.3 |
| Basic earnings per share (Yen) | 189.31 | - |

## 4. Others

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in change in scope of consolidation): None
(2) Changes in accounting policies and changes in accounting estimates

1) Changes in accounting principles required by IFRS: None
2) Changes in accounting principles due to reasons other than 1): None
3) Changes in accounting estimates: None
(3) Number of issued shares outstanding at the end of this period (ordinary shares)
Number of issued shares including treasury shares
Number of treasury shares

| March 31, 2023 | December 31, 2022 |
| ---: | ---: |
| $465,900,000$ |  |
| $1,063,634$ | $1,065,960$ |

Weighted average number of shares outstanding

during this period $\quad$\begin{tabular}{c}
Three months ended <br>
March 31,2023

$\quad$

Three months ended <br>
March 31,2022
\end{tabular}

## Notice regarding execution of quarterly review procedures

This quarterly financial results report is exempt from quarterly review by certified public accountants or accounting firms.

## Explanation regarding the appropriate use of forecast of operating results and other special items

Forward-looking statements such as earnings forecasts and other projections contained in this release are based on information available at the time of disclosure and assumptions that management believes to be reasonable, and do not constitute guarantees of future performance. Actual results may differ materially from expectations due to various factors.

Please refer to page 7, "Qualitative Information on Financial Results for the Three Months Ended March 31, 2023-2. Description of Information on Outlook, Including Forecasts of Consolidated Results" for the suppositions that form the assumptions for earnings forecasts and cautions concerning the use of earnings forecasts.

## Qualitative Information on Financial Results for the Three Months Ended March 31, 2023

Note: Changes and comparisons are all with the same period a year earlier unless otherwise noted. Like-for-like growth rates below exclude the effect of translation of local currencies into Japanese yen. Growth by volume includes changes due to differences in product mix.

## 1. Description of Operating Results

(Billions of yen, except operating margin and per share amounts)

| Three months ended March 31 | $\mathbf{2 0 2 3}$ | 2022 | Growth |
| :--- | ---: | ---: | ---: |
| Net sales | $\mathbf{3 4 7 . 8}$ | 346.8 | Like-for-like: (3.8\%) |
| Operating income | $\mathbf{7 . 3}$ | 23.0 | $(68.3 \%)$ |
| Operating margin (\%) | $\mathbf{2 . 1}$ | 6.6 | - |
| Income before income taxes | $\mathbf{8 . 4}$ | 25.7 | $(67.1 \%)$ |
| Net income | $\mathbf{5 . 4}$ | 18.8 | $(71.4 \%)$ |
| Net income attributable to owners of the parent | $\mathbf{4 . 8}$ | 18.2 | $(73.6 \%)$ |
| Basic earnings per share (Yen) | $\mathbf{1 0 . 3 6}$ | 38.50 | $(73.1 \%)$ |

As the world began to emerge from the threat of COVID-19, the global economy was also on a gradual recovery track. However, the business environment remained unclear as high costs persisted due to inflation that began in 2022

According to retail sales and consumer purchasing survey data, the consumer products (household and personal care products and cosmetics) market in Japan, which is the Kao Group's key market, grew during the period from January to March 2023 compared with the same period a year earlier.

Amid these circumstances, the Kao Group started various initiatives based on the three management policies it announced in February 2023: change to a resilient business structure independent of market conditions; strengthen and expand strategic businesses globally; and generate profits from businesses that grow rapidly by anticipating change.

Net sales increased $0.3 \%$ compared with the same period a year earlier to 347.8 billion yen. Currency translation accounted for a $4.1 \%$ increase and net sales decreased $3.8 \%$ on a like-for-like basis (breakdown of the decrease: $3.4 \%$ decrease by volume, $0.4 \%$ decrease by price). Operating income was 7.3 billion yen, a decrease of 15.7 billion yen compared with the same period a year earlier, and income before income taxes was 8.4 billion yen, a decrease of 17.2 billion yen. Net income was 5.4 billion yen, a decrease of 13.4 billion yen. Results were nearly as planned in the Consumer Products Business, but fell short of the plan in the Chemical Business due to the impact of delayed market recovery and other factors.

The main exchange rates used for translating the financial statement items (income and expenses) of foreign consolidated subsidiaries and associates were as shown below.

|  | First quarter |
| :--- | :---: |
|  | Jan. - Mar. |
| U.S. dollar | $132.29(116.30)$ |
| Euro | $141.98(130.45)$ |
| Chinese yuan | $19.33 \quad(18.32)$ |

Note: Figures in parentheses represent the exchange rates for the same period a year earlier.

## Summary of Segment Information

Consolidated Results by Segment
(Billions of yen)

|  | Net sales |  |  |  | Operating income |  |  | Operating margin (\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Three months ended March 31 | 2023 | 2022 | Growth \% | Like-forlike \% | 2023 | 2022 | Change | 2023 | 2022 |
| Hygiene and Living Care Business | 113.7 | 113.9 | (0.2) | (2.5) | 2.7 | 6.8 | (4.1) | 2.4 | 6.0 |
| Health and Beauty Care Business | 86.9 | 80.4 | 8.0 | 2.8 | 5.8 | 6.3 | (0.4) | 6.7 | 7.8 |
| Life Care Business | 12.8 | 12.2 | 4.9 | 1.9 | (0.6) | (0.2) | (0.4) | (4.8) | (1.5) |
| Cosmetics Business | 51.8 | 56.4 | (8.0) | (10.1) | (4.5) | 0.2 | (4.8) | (8.8) | 0.4 |
| Consumer Products Business | 265.3 | 262.9 | 0.9 | (2.3) | 3.4 | 13.2 | (9.8) | 1.3 | 5.0 |
| Chemical Business | 93.2 | 94.2 | (1.0) | (7.4) | 4.1 | 9.9 | (5.8) | 4.4 | 10.5 |
| Total | 358.5 | 357.1 | 0.4 | (3.7) | 7.5 | 23.1 | (15.6) | - | - |
| Elimination and Reconciliation | (10.7) | (10.3) | - | - | (0.2) | (0.1) | (0.1) | - | - |
| Consolidated | 347.8 | 346.8 | 0.3 | (3.8) | 7.3 | 23.0 | (15.7) | 2.1 | 6.6 |

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## Consolidated Net Sales Composition

| Three months ended March 31 |  | Japan | Asia | Americas | Europe (Billions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fabric and Home Care Products | 2023 | 58.6 | 11.3 | 1.0 | - | 70.9 |
|  | 2022 | 59.7 | 10.7 | 0.9 | - | 71.3 |
|  | Growth \% | (1.8) | 5.8 | 15.0 | - | (0.5) |
|  | Like-for-like \% | (1.8) | (3.1) | 7.0 | - | (1.9) |
| Sanitary Products | 2023 | 18.2 | 24.6 | 0.0 | - | 42.8 |
|  | 2022 | 18.2 | 24.5 | 0.0 | - | 42.7 |
|  | Growth \% | 0.3 | 0.5 | (66.7) | - | 0.4 |
|  | Like-for-like \% | 0.3 | (6.2) | (69.0) | - | (3.5) |
| Hygiene and Living Care Business | 2023 | 76.8 | 35.9 | 1.0 | - | 113.7 |
|  | 2022 | 77.8 | 35.2 | 0.9 | - | 113.9 |
|  | Growth \% | (1.3) | 2.1 | 13.4 | - | (0.2) |
|  | Like-for-like \% | (1.3) | (5.3) | 5.6 | - | (2.5) |
| Health and Beauty Care Business | 2023 | 42.6 | 8.6 | 23.8 | 11.9 | 86.9 |
|  | 2022 | 43.7 | 8.2 | 18.4 | 10.1 | 80.4 |
|  | Growth \% | (2.6) | 4.1 | 29.5 | 18.0 | 8.0 |
|  | Like-for-like \% | (2.6) | (3.7) | 14.6 | 9.8 | 2.8 |
| Life Care Business | 2023 | 9.6 | 0.0 | 3.2 | 0.0 | 12.8 |
|  | 2022 | 9.7 | 0.0 | 2.4 | 0.0 | 12.2 |
|  | Growth \% | (1.2) | 59.9 | 29.2 | (24.0) | 4.9 |
|  | Like-for-like \% | (1.2) | 52.4 | 14.3 | (26.2) | 1.9 |
| Cosmetics Business | 2023 | 34.1 | 11.1 | 1.6 | 5.0 | 51.8 |
|  | 2022 | 34.9 | 15.3 | 1.4 | 4.8 | 56.4 |
|  | Growth \% | (2.3) | (27.4) | 19.8 | 4.1 | (8.0) |
|  | Like-for-like \% | (2.3) | (31.9) | 5.5 | (1.9) | (10.1) |
| Consumer Products Business | 2023 | 163.1 | 55.6 | 29.6 | 16.9 | 265.3 |
|  | 2022 | 166.2 | 58.7 | 23.1 | 14.9 | 262.9 |
|  | Growth \% | (1.9) | (5.3) | 28.3 | 13.4 | 0.9 |
|  | Like-for-like \% | (1.9) | (12.0) | 13.7 | 6.0 | (2.3) |
| Chemical Business | 2023 | 32.8 | 22.5 | 16.1 | 21.9 | 93.2 |
|  | 2022 | 32.4 | 24.4 | 15.6 | 21.8 | 94.2 |
|  | Growth \% | 1.5 | (8.0) | 2.8 | 0.5 | (1.0) |
|  | Like-for-like \% | 1.5 | (16.2) | (11.8) | (7.7) | (7.4) |
| Elimination of intersegment | 2023 | (9.2) | (0.9) | (0.0) | (0.6) | (10.7) |
|  | 2022 | (8.9) | (0.9) | (0.0) | (0.5) | (10.3) |
| Consolidated | 2023 | 186.7 | 77.2 | 45.7 | 38.2 | 347.8 |
|  | 2022 | 189.7 | 82.3 | 38.7 | 36.2 | 346.8 |
|  | Growth \% | (1.6) | (6.1) | 17.9 | 5.6 | 0.3 |
|  | Like-for-like \% | (1.6) | (13.2) | 3.4 | (2.3) | (3.8) |

Note: Figures for the Consumer Products Business present sales to external customers and figures for the Chemical Business include sales to the Consumer Products Business in addition to external customers. Sales by geographic region are classified based on the location of the sales recognized.

Analysis of Change in Net Sales Compared with the Same Period a Year Earlier

|  | Change (\%) | Currency Translation (\%) | Like-for-Like (\%) |  | By Price <br> (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | By Volume <br> (\%) |  |
| Hygiene and Living Care Business | (0.2) | 2.3 | (2.5) | (5.8) | 3.3 |
| Health and Beauty Care Business | 8.0 | 5.2 | 2.8 | 1.3 | 1.5 |
| Life Care Business | 4.9 | 3.0 | 1.9 | 2.8 | (0.9) |
| Cosmetics Business | (8.0) | 2.1 | (10.1) | (8.0) | (2.1) |
| Consumer Products Business | 0.9 | 3.2 | (2.3) | (3.7) | 1.4 |
| Chemical Business | (1.0) | 6.4 | (7.4) | (2.0) | (5.4) |
| Total | 0.3 | 4.1 | (3.8) | (3.4) | (0.4) |

Note: Chemical Business sales include intersegment transactions.

Net sales to foreign customers were $48.2 \%$ of net sales compared with $47.5 \%$ for the same period a year earlier.

## Consumer Products Business

Sales increased $0.9 \%$ compared with the same period a year earlier to 265.3 billion yen. Currency translation accounted for a $3.2 \%$ increase and sales decreased $2.3 \%$ on a like-for-like basis (breakdown of the decrease: $3.7 \%$ decrease by volume, $1.4 \%$ increase by price).

As the pandemic appeared to subside and economies around the world normalized, there was a gradual market recovery, but it lacked vigor. In particular, the market in China remained weak. In addition, raw material prices rose compared with the same period a year earlier. Amid these circumstances, the Kao Group implemented strategic price increases and concentrated investment in strategic brands as planned, and these initiatives began to show results.

In Japan, sales decreased $1.9 \%$ to 163.1 billion yen.

In Asia, sales decreased $5.3 \%$ to 55.6 billion yen. On a like-for-like basis, sales decreased $12.0 \%$.

In the Americas, sales increased $28.3 \%$ to 29.6 billion yen. On a like-for-like basis, sales increased 13.7\%. In Europe, sales increased $13.4 \%$ to 16.9 billion yen. On a like-for-like basis, sales increased $6.0 \%$.

Operating income decreased 9.8 billion yen compared with the same period a year earlier to 3.4 billion yen due to the impact of rising raw material prices and other factors.

Note: The Kao Group's Consumer Products Business consists of the Hygiene and Living Care Business, the Health and Beauty Care Business, the Life Care Business and the Cosmetics Business.

## Hygiene and Living Care Business

Sales decreased $0.2 \%$ compared with the same period a year earlier to 113.7 billion yen. Currency translation accounted for a $2.3 \%$ increase and sales decreased $2.5 \%$ on a like-for-like basis (breakdown of the decrease: $5.8 \%$ decrease by volume, $3.3 \%$ increase by price).

Sales of fabric care products decreased. The implementation of price increases and the launch of improved products for laundry detergents contributed significantly to substantial increases in sales and market share, but conditions were tough for fabric softeners due to fierce competition.

Home care products were impacted by market shrinkage in Japan as the frequency of product use decreased due to increased opportunities for going out, although CuCute dishwashing detergent increased its market share.

Sales of sanitary products decreased. Sales of Laurier sanitary napkins remained strong in China and Indonesia, and also increased in Japan. Sales of Merries baby diapers remained strong in Indonesia due to the increase in distribution stores and strengthened sales promotion activities for e-commerce, but overall sales decreased due to the impact of market shrinkage in Japan and China and other factors.

Operating income decreased 4.1 billion yen compared with the same period a year earlier to 2.7 billion yen due to the significant impact of rising raw material prices.

## Health and Beauty Care Business

Sales increased $8.0 \%$ compared with the same period a year earlier to 86.9 billion yen. Currency translation accounted for a $5.2 \%$ increase and sales increased $2.8 \%$ on a like-for-like basis (breakdown of the increase: $1.3 \%$ increase by volume, $1.5 \%$ increase by price).

Sales of skin care products increased. In Japan, growth in sales of UV care and other seasonal products exceeded market growth, and market share also increased. In the Americas, sales increased due to the resolution of the logistics disruptions that had occurred in the same period a year earlier.

Sales of hair care products increased. In Japan, severe market competition continued. In products for hair salons in the Americas and Europe, sales of ORIBE, a brand for high-end hair salons in the United States, performed strongly mainly driven by e-commerce sales and sales of the Goldwell professional hair care brand remained steady.

Sales of personal health products decreased due to market shrinkage as opportunities for going out increased.

Operating income decreased 0.4 billion yen compared with the same period a year earlier to 5.8 billion yen.

## Life Care Business

Sales increased $4.9 \%$ compared with the same period a year earlier to 12.8 billion yen. Currency translation accounted for a $3.0 \%$ increase and sales increased $1.9 \%$ on a like-for-like basis (breakdown of the increase: $2.8 \%$ increase by volume, $0.9 \%$ decrease by price).

In commercial-use hygiene products, the market in Japan recovered and sales grew due to increased demand for products for the food service industry and lodging facilities and other establishments. In the United States, customer industries grew and sales increased

In health drinks, sales of Healthya products, which are foods for specified health uses, decreased.

Operating income was negative 0.6 billion yen, a decrease of 0.4 billion yen from the same period a year earlier.

## Cosmetics Business

Sales decreased 8.0\% compared with the same period a year earlier to 51.8 billion yen. Currency translation accounted for a $2.1 \%$ increase and sales decreased $10.1 \%$ on a like-for-like basis (breakdown of the decrease: $8.0 \%$ decrease by volume, $2.1 \%$ decrease by price)

In Japan, the market recovered. Amid this recovery, the Kao Group's "G11" global strategy brands, including the KANEBO prestige skin care and makeup and KATE makeup brands, performed well, but sales decreased due to structural reforms and other factors. In China, sales decreased substantially due to factors including reduced shipments ahead of the launch of new products for freeplus, a hypoallergenic brand containing Japanese and Chinese botanical extracts. In Europe, sales decreased, impacted by factors including a decrease in consumption due to inflation.

Operating income was negative 4.5 billion yen, a decrease of 4.8 billion yen from the same period a year earlier.

## Chemical Business

Sales decreased 1.0\% compared with the same period a year earlier to 93.2 billion yen. Currency translation accounted for a $6.4 \%$ increase and sales decreased $7.4 \%$ on a like-for-like basis (breakdown of the decrease: $2.0 \%$ decrease by volume, $5.4 \%$ decrease by price)

Sales of oleo chemicals decreased due to selling price adjustments in line with falling prices of natural fats and oils and the impact of ongoing inventory adjustments by customers outside Japan.

In performance chemicals, although some fields were impacted by stagnation in demand, sales were nearly flat, due in part to the contribution from selling price adjustments in line with rising prices of raw materials.

Sales of information materials decreased due to a slump in demand in the hard disk and semiconductor-related fields.

Operating income decreased 5.8 billion yen compared with the same period a year earlier to 4.1 billion yen as a result of the impact of decreased demand due to a market slump and shrinking profit margins for oleo
chemicals due to falling market prices.

## 2. Description of Information on Outlook, Including Forecasts of Consolidated Results

At present, an economic recovery is expected, with factors including market recovery in China and other countries, as well as inbound demand in Japan. Under these circumstances, the Kao Group will proactively implement strategic price increases, boost the ratio of high-value-added, highly profitable products in its product mix, and concentrate investment in strategic brands. Moreover, the Kao Group aims to achieve the figures announced in its forecast while increasing Economic Value Added (EVA*) through effective capital investment. Therefore, there is no change from the forecast of consolidated results announced on February 2, 2023.

* EVA is a registered trademark of Stern Stewart \& Co.

The main exchange rates used in the forecast of consolidated results are one U.S. dollar to 130 yen, one euro to 138 yen and one Chinese yuan to 20 yen.

## Condensed Consolidated Statement of Financial Position

March 31, 2023 December 31, 2022 Change

| Assets |  |  |  |
| :---: | :---: | :---: | :---: |
| Current assets |  |  |  |
| Cash and cash equivalents | 216,765 | 268,248 | $(51,483)$ |
| Trade and other receivables | 208,284 | 230,604 | $(22,320)$ |
| Inventories | 289,190 | 278,382 | 10,808 |
| Other financial assets | 3,113 | 3,605 | (492) |
| Income tax receivables | 7,848 | 4,171 | 3,677 |
| Other current assets | 27,976 | 22,196 | 5,780 |
| Total current assets | 753,176 | 807,206 | $(54,030)$ |
| Non-current assets |  |  |  |
| Property, plant and equipment | 441,341 | 439,325 | 2,016 |
| Right-of-use assets | 130,029 | 138,629 | $(8,600)$ |
| Goodwill | 192,612 | 191,860 | 752 |
| Intangible assets | 60,223 | 60,183 | 40 |
| Investments accounted for using the equity method | 9,860 | 11,061 | $(1,201)$ |
| Other financial assets | 25,146 | 25,325 | (179) |
| Deferred tax assets | 43,561 | 43,833 | (272) |
| Other non-current assets | 9,409 | 8,928 | 481 |
| Total non-current assets | 912,181 | 919,144 | $(6,963)$ |
| Total assets | 1,665,357 | 1,726,350 | $(60,993)$ |


| Liabilities and equity |  |  |  |
| :---: | :---: | :---: | :---: |
| Liabilities |  |  |  |
| Current liabilities |  |  |  |
| Trade and other payables | 234,939 | 243,767 | $(8,828)$ |
| Bonds and borrowings | 25,669 | 65,670 | $(40,001)$ |
| Lease liabilities | 18,817 | 19,440 | (623) |
| Other financial liabilities | 2,773 | 7,249 | $(4,476)$ |
| Income tax payables | 7,508 | 12,299 | $(4,791)$ |
| Provisions | 913 | 1,246 | (333) |
| Contract liabilities | 29,917 | 32,465 | $(2,548)$ |
| Other current liabilities | 90,902 | 104,488 | $(13,586)$ |
| Total current liabilities | 411,438 | 486,624 | $(75,186)$ |
| Non-current liabilities |  |  |  |
| Bonds and borrowings | 102,478 | 62,166 | 40,312 |
| Lease liabilities | 108,277 | 115,614 | $(7,337)$ |
| Other financial liabilities | 6,953 | 7,223 | (270) |
| Retirement benefit liabilities | 38,145 | 38,738 | (593) |
| Provisions | 8,888 | 8,803 | 85 |
| Deferred tax liabilities | 6,802 | 6,858 | (56) |
| Other non-current liabilities | 4,785 | 4,940 | (155) |
| Total non-current liabilities | 276,328 | 244,342 | 31,986 |
| Total liabilities | 687,766 | 730,966 | $(43,200)$ |
| Equity |  |  |  |
| Share capital | 85,424 | 85,424 | - |
| Capital surplus | 105,975 | 105,880 | 95 |
| Treasury shares | $(3,446)$ | $(3,459)$ | 13 |
| Other components of equity | 52,752 | 43,842 | 8,910 |
| Retained earnings | 710,811 | 740,374 | $(29,563)$ |
| Equity attributable to owners of the parent | 951,516 | 972,061 | $(20,545)$ |
| Non-controlling interests | 26,075 | 23,323 | 2,752 |
| Total equity | 977,591 | 995,384 | $(17,793)$ |
| Total liabilities and equity | 1,665,357 | 1,726,350 | $(60,993)$ |

## Condensed Consolidated Statement of Income

(Millions of yen)

|  | Notes | Three months ended March 31, 2023 | Three months ended March 31, 2022 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 1 | 347,794 | 346,795 | 999 |
| Cost of sales |  | $(232,905)$ | $(220,624)$ | $(12,281)$ |
| Gross profit |  | 114,889 | 126,171 | $(11,282)$ |
| Selling, general and administrative expenses | 2 | $(107,567)$ | $(103,577)$ | $(3,990)$ |
| Other operating income |  | 3,623 | 3,558 | 65 |
| Other operating expenses |  | $(3,658)$ | $(3,200)$ | (458) |
| Operating income | 1 | 7,287 | 22,952 | $(15,665)$ |
| Financial income |  | 1,183 | 2,412 | $(1,229)$ |
| Financial expenses |  | (820) | (566) | (254) |
| Share of profit in investments accounted for using the equity method |  | 789 | 856 | (67) |
| Income before income taxes |  | 8,439 | 25,654 | $(17,215)$ |
| Income taxes |  | $(3,068)$ | $(6,884)$ | 3,816 |
| Net income |  | 5,371 | 18,770 | $(13,399)$ |
| Attributable to: |  |  |  |  |
| Owners of the parent |  | 4,817 | 18,244 | $(13,427)$ |
| Non-controlling interests |  | 554 | 526 | 28 |
| Net income |  | 5,371 | 18,770 | $(13,399)$ |


| Earnings per share |  |  |
| :--- | :--- | :--- |
| Basic (Yen) | 10.36 | 38.50 |
| Diluted (Yen) | 10.36 | 38.50 |

## Condensed Consolidated Statement of Comprehensive Income

(Millions of yen)

|  | Three months ended March 31, 2023 | Three months ended March 31, 2022 | Change |
| :---: | :---: | :---: | :---: |
| Net income | 5,371 | 18,770 | $(13,399)$ |
| Other comprehensive income |  |  |  |
| Items that will not be reclassified to profit or loss: |  |  |  |
| Net gain (loss) on revaluation of financial assets measured at fair value through other comprehensive income | (161) | 85 | (246) |
| Share of other comprehensive income of investments accounted for using the equity method | 54 | 18 | 36 |
| Total of items that will not be reclassified to profit or loss | (107) | 103 | (210) |
| Items that may be reclassified subsequently to profit or loss: |  |  |  |
| Exchange differences on translation of foreign operations | 9,621 | 28,962 | $(19,341)$ |
| Share of other comprehensive income of investments accounted for using the equity method | 32 | 271 | (239) |
| Total of items that may be reclassified subsequently to profit or loss | 9,653 | 29,233 | $(19,580)$ |
| Other comprehensive income, net of taxes | 9,546 | 29,336 | $(19,790)$ |
| Comprehensive income | 14,917 | 48,106 | $(33,189)$ |
| Attributable to: |  |  |  |
| Owners of the parent | 13,760 | 46,577 | $(32,817)$ |
| Non-controlling interests | 1,157 | 1,529 | (372) |
| Comprehensive income | 14,917 | 48,106 | $(33,189)$ |

## Condensed Consolidated Statement of Changes in Equity

|  | Equity attributable to owners of the parent |  |  |  |  |  |  |  |  |  | Noncontrolling interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Other components of equity |  |  |  |  |  |  |  |  |
|  | Share capital | Capital surplus | Treasury shares | Subscription rights to shares | Exchange differences on translation of foreign operations | Net gain (loss) on derivatives designated as cash flow hedges | Net gain (loss) on revaluation of financial assets measured at fair value through other comprehensive income | Total | Retained earnings | Total |  |  |
| January 1, 2023 | 85,424 | 105,880 | $(3,459)$ | 57 | 38,322 | 7 | 5,456 | 43,842 | 740,374 | 972,061 | 23,323 | 995,384 |
| Net income | - | - | - | - | - | - | - | - | 4,817 | 4,817 | 554 | 5,371 |
| Other comprehensive income | - | - | - | - | 9,049 | 1 | (107) | 8,943 | - | 8,943 | 603 | 9,546 |
| Comprehensive income | - | - | - | - | 9,049 | 1 | (107) | 8,943 | 4,817 | 13,760 | 1,157 | 14,917 |
| Disposal of treasury shares | - | - | 17 | (15) | - | - | - | (15) | 0 | 2 | - | 2 |
| Purchase of treasury shares | - | - | (4) | - | - | - | - | - | - | (4) | - | (4) |
| Share-based payment transactions | - | 88 | - | - | - | - | - | - | - | 88 | - | 88 |
| Dividends | - | - | - | - | - | - | - | - | $(34,398)$ | $(34,398)$ | (540) | $(34,938)$ |
| Changes in the ownership interest in subsidiaries | - | 7 | - | - | - | - | - | - | - | 7 | 2,135 | 2,142 |
| Transfer from other components of equity to retained earnings | - | - | - | - | - | - | (18) | (18) | 18 | - | , | , |
| Total transactions with the owners | - | 95 | 13 | (15) | - | - | (18) | (33) | $(34,380)$ | $(34,305)$ | 1,595 | $(32,710)$ |
| March 31, 2023 | 85,424 | 105,975 | $(3,446)$ | 42 | 47,371 | 8 | 5,331 | 52,752 | 710,811 | 951,516 | 26,075 | 977,591 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| January 1, 2022 | 85,424 | 105,633 | $(3,960)$ | 175 | $(9,678)$ | (0) | 5,780 | $(3,723)$ | 781,763 | 965,137 | 18,740 | 983,877 |
| Net income | - | - | - | - | - | - | - | - | 18,244 | 18,244 | 526 | 18,770 |
| Other comprehensive income | - | - | - | - | 28,224 | 6 | 103 | 28,333 | - | 28,333 | 1,003 | 29,336 |
| Comprehensive income | - | - | - | - | 28,224 | 6 | 103 | 28,333 | 18,244 | 46,577 | 1,529 | 48,106 |
| Disposal of treasury shares | - | - | 59 | (45) | - | - | - | (45) | (13) | 1 | - | 1 |
| Purchase of treasury shares | - | - | (2) | - | - | - | - | - | - | (2) | - | (2) |
| Share-based payment transactions | - | 97 | - | - | - | - | - | - | - | 97 | - | 97 |
| Dividends | - | - | - | - | - | - | - | - | $(34,120)$ | $(34,120)$ | (2) | $(34,122)$ |
| Transfer from other components of equity to retained earnings | - | - | - | - | - | - | (188) | (188) | 188 | - | - | - |
| Total transactions with the owners | - | 97 | 57 | (45) | - | - | (188) | (233) | $(33,945)$ | $(34,024)$ | (2) | $(34,026)$ |
| March 31, 2022 | 85,424 | 105,730 | $(3,903)$ | 130 | 18,546 | 6 | 5,695 | 24,377 | 766,062 | 977,690 | 20,267 | 997,957 |

## Condensed Consolidated Statement of Cash Flows

(Millions of yen)

|  | Three months ended March 31, 2023 | Three months ended March 31, 2022 |
| :---: | :---: | :---: |
| Cash flows from operating activities |  |  |
| Income before income taxes | 8,439 | 25,654 |
| Depreciation and amortization | 22,108 | 21,601 |
| Interest and dividend income | (732) | (370) |
| Interest expense | 592 | 460 |
| Share of profit in investments accounted for using the equity method | (789) | (856) |
| (Gains) losses on sale and disposal of property, plant and equipment, and intangible assets | 865 | 571 |
| (Increase) decrease in trade and other receivables | 25,418 | 18,235 |
| (Increase) decrease in inventories | $(7,920)$ | $(22,041)$ |
| Increase (decrease) in trade and other payables | $(13,717)$ | $(10,904)$ |
| Increase (decrease) in retirement benefit liabilities | (970) | $(1,366)$ |
| Other | $(27,314)$ | $(21,843)$ |
| Subtotal | 5,980 | 9,141 |
| Interest received | 718 | 357 |
| Dividends received | 2,117 | 2,044 |
| Interest paid | (467) | (419) |
| Income taxes paid | $(11,150)$ | $(21,236)$ |
| Net cash flows from operating activities | $(2,802)$ | $(10,113)$ |
| Cash flows from investing activities |  |  |
| Payments into time deposits | (220) | (196) |
| Proceeds from withdrawal of time deposits | 569 | 172 |
| Purchase of property, plant and equipment | $(12,957)$ | $(13,589)$ |
| Purchase of intangible assets | $(2,558)$ | $(2,495)$ |
| Other | 50 | 426 |
| Net cash flows from investing activities | $(15,116)$ | $(15,682)$ |
| Cash flows from financing activities |  |  |
| Increase (decrease) in short-term borrowings | - | (120) |
| Proceeds from long-term borrowings | 40,000 | - |
| Repayments of long-term borrowings | $(40,005)$ | (10) |
| Repayments of lease liabilities | $(5,321)$ | $(5,356)$ |
| Dividends paid to owners of the parent | $(33,681)$ | $(33,446)$ |
| Dividends paid to non-controlling interests | (3) | (3) |
| Other | 2,051 | (8) |
| Net cash flows from financing activities | $(36,959)$ | $(38,943)$ |
| Net increase (decrease) in cash and cash equivalents | $(54,877)$ | $(64,738)$ |
| Cash and cash equivalents at the beginning of the period | 268,248 | 336,069 |
| Effect of exchange rate changes on cash and cash equivalents | 3,394 | 10,598 |
| Cash and cash equivalents at the end of the period | 216,765 | 281,929 |

## Notes to Condensed Consolidated Financial Statements

## 1. Segment Information

(1) Summary of reportable segments

Major products by reportable segment are as follows:

| Reportable Segments |  | Major Products |  |
| :---: | :---: | :---: | :---: |
| Consumer <br> Products <br> Business | Hygiene and Living Care Business | Fabric care products | Laundry detergents, Fabric treatments |
|  |  | Home care products | Kitchen cleaning products, House cleaning products, Paper-based cleaning products |
|  |  | Sanitary products | Sanitary napkins, Baby diapers |
|  | Health and Beauty Care Business | Skin care products | Soaps, Facial cleansers, Body cleansers |
|  |  | Hair care products | Shampoos, Conditioners, Hair styling agents, Hair coloring agents, Men's products |
|  |  | Personal health products | Bath additives, Oral care products, Thermo products |
|  | Life Care Business | Life care products | Commercial-use hygiene products, Health drinks |
|  | Cosmetics Business | Cosmetics | Counseling cosmetics, Self-selection cosmetics |
| Chemical Business |  | Oleo chemicals | Oleochemicals, Fat and oil derivatives, Surfactants, Fragrance |
|  |  | Performance chemicals | Water-reducing admixture for concrete, Casting sand binders, Plastics additives, Process chemicals for various industries |
|  |  | Information materials | Toners/Toner binders, Inkjet ink colorants, Ink, Fine polishing agents and cleaner for hard disk, Materials and process chemicals for semiconductor |

(2) Sales and results of reportable segments
(Millions of yen)

| Three months ended March 31, 2023 |  |  |  |  |  |  |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reportable Segments |  |  |  |  |  |  | Reconciliations ${ }^{1}$ |  |
|  | Consumer Products Business |  |  |  |  | Chemical Business | Total |  | Consolidated |
|  | Hygiene and Living Care Business | Health and Beauty Care Business | Life Care Business | Cosmetics Business | Subtotal |  |  |  |  |
| Net sales |  |  |  |  |  |  |  |  |  |
| Sales to customers | 113,746 | 86,856 | 12,829 | 51,840 | 265,271 | 82,523 | 347,794 | - | 347,794 |
| Intersegment sales and transfers ${ }^{2}$ | - | - | - | - | - | 10,713 | 10,713 | $(10,713)$ | - |
| Total net sales | 113,746 | 86,856 | 12,829 | 51,840 | 265,271 | 93,236 | 358,507 | $(10,713)$ | 347,794 |
| Operating income (loss) | 2,698 | 5,837 | (620) | $(4,536)$ | 3,379 | 4,128 | 7,507 | (220) | 7,287 |
| \% of net sales | 2.4 | 6.7 | (4.8) | (8.8) | 1.3 | 4.4 | - | - | 2.1 |
| Financial income |  |  |  |  |  |  |  |  | 1,183 |
| Financial expenses |  |  |  |  |  |  |  |  | (820) |
| Share of profit in investments accounted for using the equity method |  |  |  |  |  |  |  |  | 789 |
| Income before income taxes |  |  |  |  |  |  |  |  | 8,439 |

## Nos

1. The operating income (loss) reconciliation of - 220 million yen includes corporate expenses not allocated to reportable segments, as well as elimination of intersegment inventory transactions
2. Intersegment sales and transfers are mainly calculated based on market price and manufacturing cost.


Notes:

1. The operating income (loss) reconciliation of -124 million yen includes corporate expenses not allocated to reportable segments, as well as elimination of intersegment inventory transactions.
2. Intersegment sales and transfers are mainly calculated based on market price and manufacturing cost.

## 2. Selling, General and Administrative Expenses

The breakdown of selling, general and administrative expenses is as follows:
(Millions of yen)

|  | Three months ended March 31, 2023 | Three months ended March 31, 2022 |
| :---: | :---: | :---: |
| Advertising | 14,683 | 14,870 |
| Sales promotion | 11,248 | 9,337 |
| Employee benefits | 41,111 | 39,429 |
| Depreciation | 4,261 | 4,295 |
| Amortization | 2,370 | 1,994 |
| Research and development | 15,736 | 15,578 |
| Other | 18,158 | 18,074 |
| Total | 107,567 | 103,577 |

Note regarding Assumption of Going Concern
None applicable.


[^0]:    Note: Revisions to the cash dividends forecast most recently announced: None

